



**Canadian Association of Chiefs of Police**  
**Association canadienne des chefs de police**

---

May 3, 2017

Directeur Mario Harel  
President  
Canadian Association of Chiefs of Police

Dear Mr. Harel,

As the co-chair members of the Counter-Terrorism and National Security Committee (CTNS), we are pleased to present the committee's 2016-2017 Annual Report.

This report provides a synopsis of the work conducted by the committee over the course of the past year. This work sets the stage for the strategic direction of the CTNS in order to respond to the needs of the law enforcement community.

We look forward to future opportunities to meet with the CACP Board of Directors to further discuss the strategic direction of the CTNS.

Sincerely,

James Malizia  
Assistant Commissioner  
National Security and Protective  
Royal Canadian Mounted Police  
Co-Chair

Didier Deramond  
Deputy Director  
Direction des opérations  
Service de police de la Ville de Montréal  
Co-Chair

300 Terry Fox Drive, Suite 100/ 300, promenade Terry Fox, suite 100, Ottawa, Ontario K2K 0E3  
Tel: (613) 595-1101 • Fax/Télécopieur: (613) 383-0372 • E-mail/Courriel: [cacp@cacp.ca](mailto:cacp@cacp.ca)

---

David H. Hill, C.M./Q.C., Lynda A. Bordeleau General Counsel/Conseillers juridiques  
Perley-Robertson, Hill and McDougall LLP Barristers & Solicitors/Avocats et Procureurs

Caring • Courage • Equity • Integrity • Openness • Respect • Transparency • Trustworthiness  
Compassion • Courage • Équité • Intégrité • Ouverture • Respect • Transparence • Fiabilité



**COUNTER-TERRORISM AND NATIONAL SECURITY COMMITTEE**  
**ANNUAL REPORT 2016-2017**

***About the Committee***

---

**MANDATE**

The Counter Terrorism and National Security (CTNS) Committee is mandated to harmonize the work of the Canadian law enforcement community in identifying, preventing, deterring, investigating and responding to criminal activities related to terrorism and national security threats.

The threat from terrorist criminal activity necessitates a global and integrated approach to policing. All levels of Canadian law enforcement play critical and complementary roles in national security, from community engagement to preventing, detecting, denying and responding to the threat.

**STRATEGIC PRIORITIES/OBJECTIVES**

1. Promote collaboration and integration among law enforcement agencies and with appropriate public/private security and intelligence partners;
2. Improve ability to operate in a cooperative and integrated manner with the view of addressing emerging trends;
3. Develop processes and facilitate strong communication at all levels;
4. Recommend legislative reforms and;
5. Promote education and training in matters of counter-terrorism and national security.

**COMMITTEE MEMBERSHIP**

The committee consists of nation-wide representation by police services at all levels and government agencies with operational mandates that include responding to threats to Canada's national security.

The committee gathers partner agencies that assess and address counter-terrorism and national security-related issues, including terrorism financing.

The committee will consist of not fewer than eighteen and not more than 30 voting members.

Co-chairs must approve the addition of new committee members.

Private industry may attend as observers or on an advisory basis when invited and approved by the Co-Chairs.

***Significant Accomplishments 2016-2017***

---

Over the past year, the committee continued to strengthen communication, cooperation and coordination among the law enforcement community and key partners.

**1. Provincial/Territorial Counter Terrorism Guide**

To encourage a cohesive approach within the law enforcement community, in 2015 the CACP-CTNS committee created a Provincial/Territorial Counter Terrorism Guide to support efforts in developing counter-terrorism strategies at the regional, provincial and territorial level.

The 11 key activities in the Guide should be considered in the development of a provincial/territorial counter-terrorism strategy and adapted to the policing realities of each province. Fundamentally, such strategies should address the threat in each of the four elements of Canada's national counter-terrorism strategy: *prevent* individuals from engaging in terrorism; *detect* the activities of individuals and organizations who may pose a terrorist threat; *deny* terrorists the means and opportunity to carry out their activities; and *respond* proportionately, rapidly and in an organized manner to terrorist activities, and to mitigate their effects. Each activity outlines its definition, benefits, risks of not implementing, main components, best practices, references and contact information.

The Guide is updated annually to maintain the most current information and was redistributed by CACP as an internal direction to membership in January 2017. Another update will be completed by the end of 2017 and it will be redistributed as an internal direction.

**2. Provincial/Territorial Integrated Response Structures**

The CACP-CTNS co-chairs have met with provincial and territorial chiefs of police across Canada to encourage the development of integrated provincial/territorial structures in each province and territory in order to investigate and respond to a terrorist event. The goal is that each province and territory will work internally to develop and initiate a provincial/territorial framework through which agencies can work together.

Updates on the progress of the integrated response structures have been provided to the CTNS committee. The next step is to develop a national plan and tabletop exercise across multiple jurisdictions.

The hope is that each province and territory will have a plan in place by the end of 2017.

**3. Countering Violent Extremism Sub-Committee**

The CACP-CTNS committee approved the establishment of a Countering Violent Extremism (CVE) sub-committee in August 2015. The CVE sub-committee is focussed on building training material that is consistent, looking at research gaps and what is missing as well as developing an evaluation tool to determine if an approach is successful.

The sub-committee has put together a strategy with deliverables and work plans. There are five subgroups that have been formed as part of the strategy, including: community engagement and empowerment; communication; risk assessment; information sharing; and research.

The CVE sub-committee will be meeting in spring 2017 where they will move forward with the work plans and will continue to develop next steps.

**4. Information Sharing Working Group**

The CACP-CTNS committee approved the establishment of an Information Sharing working group in August 2016. This working group will look at procedures and courses of action in the event the national threat level changes to “high” or “critical”, including the path of communications, and dissemination of information. The working group will also look at options for information dissemination to critical infrastructure.

The working group drafted Terms of Reference to outline information sharing and technical solution outcomes. A pilot exercise will be done to test the notification process.

The working group is still working through the decision process to be put in place for releasing information during an event.

**5. Work with CACP Victims Committee**

The CACP-CTNS committee and the CACP Victims Committee continue to work together to determine procedures for victim assistance, and in particular, victims of mass casualty incidents. This will be an ongoing effort between the two committees.

**6. CACP-CTNS Forum**

The CACP-CTNS committee and the CACP hosted a third Forum from November 16-17, 2016 at RCMP National Headquarters which provided participants with an understanding of the national security threat; lessons learned from managing terrorism incidents; cyber threats and cybercrime; and information on terrorist financing. It was attended by approximately 170 law enforcement and government agency representatives.

Given the success and demand in 2016, the CACP-CTNS committee is planning another Forum from November 15-16, 2017 at RCMP National Headquarters in Ottawa.

- 7. Involvement with the Leadership in Counter-Terrorism (LinCT) program**  
The committee has been involved in the selection of candidates for the 2017 LinCT program. The committee continues to receive copies of completed action papers for situational awareness.
- 8. Threat Assessment Overviews**  
On a rotational basis, the RCMP, CSIS and ITAC have representatives provide committee members with an overview of the current threat environment in Canada. This is a standing agenda item to generate discussion on issues affecting all CTNS member agencies.

### ***Initiatives Planned 2017-2018***

---

- 1. CACP-CTNS Forum**  
The committee has been working with the CACP to host another forum from November 15-16, 2017 at RCMP National Headquarters. It is anticipated that 100-150 law enforcement and government agency representatives will attend. The committee took into account comments and feedback from the 2015 and 2016 Forums to develop the agenda. The 2017 forum will bring together international and national experts to discuss strategic CT issues affecting the policing community.
- 2. Working with CACP-Victims committee**  
The CACP-CTNS committee decided that there was a need for the CACP-Victims and the CACP-CTNS committees to work together in order to ensure that victim needs/issues are being coordinated amongst both committees. Deputy Chief Skinner agreed to be the lead on this item. This will be further discussed by the committee during 2017-2018.
- 3. Countering Violent Extremism (CVE) Sub-Committee**  
The CVE sub-committee continues to develop materials which will be shared with law enforcement partners. The sub-committee will align their work with the Five Eyes CVE working group and use best practices from international partners to enhance the CTNS sub-committee.
- 4. Information Sharing Working Group**  
The Information Sharing working group continues to develop materials which will be shared with law enforcement partners.

- 5. Update Provincial/Territorial Counter Terrorism Guide**  
The Provincial/Territorial Counter Terrorism Guide will be updated annually to maintain the most current information. It will be redistributed by CACP as an internal direction to membership once the update has been completed.
- 6. Continue to Support Provinces/Territories in the Development of Integrated Response Structures**  
The CACP-CTNS committee members will continue to communicate with provincial/territorial partners for updates on the status of the integrated response structures. Committee support for provincial/territorial partners will be provided as needed.
- 7. Case Study Forum – Lessons Learned from France**  
The CACP-CTNS committee and the CACP will host a forum on June 9, 2017 at RCMP National Headquarters which provide participants with a real-life case review of the challenges specific to commanding and responding to a terrorist attack, as well as look at the tactical considerations of dealing with an attack. The forum will be led by a representative from the French Counter Terrorism Unit.